

	<p style="text-align: center;"><b>CONFERENCE OF PERIPHERAL MARITIME REGIONS KONFERENSEN FÖR EUROPAS PERIFERA OCH MARITIMA REGIONER</b></p> <p style="text-align: center;"><b>BALTIC SEA COMMISSION</b></p>	 <p style="text-align: center;">CPMR BALTIC SEA COMMISSION</p>
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Dear Members of Baltic Sea Commission,

**Multi-level Governance Working Group**

At its meeting on 2nd November 2011, the Executive Committee of the CPMR Baltic Sea Commission decided to establish a working group focusing on the policy area of **Multi-level Governance**.

According to the discussions held during this meeting, the group should initially be coordinated by Region Västerbotten since the Region is also a Horizontal Action Leader in the Baltic Sea Strategy for this task. The Executive Committee also had the opinion that the rather small Core Group, should also seek cooperation with other Baltic Sea Organisations.

Therefore Member Regions are requested to nominate candidates for this working group. Ideally we will establish a working group that is well balanced both in gender and geographically. The first meeting of the Working Group will take place in Brussels on 2 March.

Please send your nominations **no later than 17 February 2012**, to:

[janne.tamminen@uudenmaanliitto.fi](mailto:janne.tamminen@uudenmaanliitto.fi).

We look forward to hearing from you shortly,

Kind regards

**Erik Bergkvist**  
**President**

**Janne Tamminen**  
**Executive Secretary**